

Kelley Moore, MA, MCIP, PPS

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Objective: To become Mayor of Saskatoon.

Profile

- ◆ Expertise in comprehensive intergovernmental policy and program service delivery;
- ◆ Expertise leading, managing, implementing and evaluating strategic plans, policies and programs;
- ◆ Solid education and experiential foundation in municipal, provincial and federal social and economic policy;
- ◆ Skilled collaborator and negotiator with various stakeholders to create innovative solutions to complex challenges;
- ◆ Applied understanding of the operations and dynamics of small business operations
- ◆ Excellent written and oral communication skills;
- ◆ Excels in complex, high pressure political environments; and,
- ◆ Twenty years of progressive public administration experience, ten years management experience, and eight years with oversight of senior level positions.

Education

2012/2013

University of Saskatchewan

Masters of Arts, College of Graduate Studies and Research, Interdisciplinary Studies –
Topic - Participatory Democracy and Land Development

1998/1999

University of Saskatchewan

Bachelor of Arts in Regional and Urban Development

Related Experience

April 2010 -
Present

Ministry of Social Services, Government of Saskatchewan – on unpaid leave

Director Community and Client Services, Community Living Service Delivery

- ◆ Provide leadership and a team environment for senior managers and supervisors to foster a culture of service excellence focused on delivering quality, citizen-centred services;
- ◆ Lead preparation and implementation of the strategic direction for a community-based service delivery system comprised of residential, vocational and day programs;
- ◆ Oversight in the development, monitoring, and quality assurance for service contracts valuing \$170 million with 92 community based organizations to deliver programs that improve the quality of life for citizens with disabilities throughout Saskatchewan;
- ◆ Oversight of establishing best-practice case management services for approximately 5000 clients;

- ◆ Oversight of licensing for residential programs and approved private service home operators;
- ◆ Preparation and delivery of multi-million dollar government initiatives to address growing service demand and improve the quality of services provincially;
- ◆ Represent the Government of Saskatchewan in interministry, intergovernment and inter-agency collaborations, integrations and negotiations; and,
- ◆ Oversight in the preparation of all Legislative correspondence.

July 2008 -
March 2010

Ministry of Social Services, Government of Saskatchewan

Director Policy, Research and Program Development, Saskatchewan Housing Corporation (re-organized 2010 into Corporate Services, Strategic Policy Branch)

- ◆ Providing leadership, guidance and support to an interdisciplinary team of researchers, analysts and program managers.
- ◆ Championing achievement of the Government, Ministry and Housing plans and programs including delivery of provincial commitments such as the Task Force on Affordable Housing recommendations;
- ◆ Preparing strategic reports for Executive Government in the development and implementation of provincial housing policy and programs including establishing the early framework for the Headstart on a Home Program and Housing Strategy for Saskatchewan;
- ◆ Co-leading federal/provincial/territorial partnerships, funding and program agreements including the Affordable Housing Program, Social Housing Agreement and Residential Rehabilitation Assistance Program;
- ◆ Leading creation of strategic planning and reporting structures and processes (that encompassed evaluation and outcomes-based frameworks);
- ◆ Leading development and implementation of performance and risk management frameworks;
- ◆ Preparing housing program budgets; and,
- ◆ Overseeing socio-economic research and policy integration initiatives.

Dec. 2005 -
June 2008

Ministry of Social Services, Government of Saskatchewan

Regional Intersectoral Committee (RIC) Coordinator

- ◆ Translating government policy, directions, and strategic plans into regional and local program initiatives;
- ◆ Initiating and coordinating integrated program planning, development and implementation that is evidence-based and reflective of community priorities;
- ◆ Evaluating programs and policies, and advising the RIC, executive government, and elected representatives on matters of program effectiveness, compatibility, overlaps, gaps and opportunities;
- ◆ Leading and participating in interdepartmental, interagency and intergovernmental policy and/or program working groups;
- ◆ Administering and evaluating grant proposals for feasibility and sensitivity to government objectives and community needs; and,
- ◆ Managing a supportive and results-oriented work environment for contract and term positions.

- Dec. 2004 -
Dec. 2005
- City of Saskatoon, City Planning Branch
Senior Planner, Local Area Planning
- ◆ Orchestrating collaborative citizen participation processes to identify local issues and explore intersectoral solutions for revitalizing Saskatoon's most challenged communities;
 - ◆ Managing and creating a method of monitoring and evaluating the implementation of adopted comprehensive revitalization plans (e.g. tracking number or recommendations implemented, funds invested, and changes experienced within communities);
 - ◆ Preparing annual operating and capital program budgets and overseeing the implementation of projects within allocated budgets; and,
 - ◆ Managing a dynamic and results-oriented work environment.
- April 2004 –
Dec. 2004
- City of Saskatoon, City Planning Branch
Consultant, Planning District Review
- ◆ Developed a process in collaboration with the Saskatoon District Planning Commission to undertake a comprehensive review of the Saskatoon Planning District Policy Framework;
 - ◆ Prepared project communication plan, public participation strategy and comparative report of inter-municipal regional development plan structures; and,
 - ◆ Coordinated and facilitated an extensive stakeholder engagement processes and agreements between businesses, industry, residents and the Rural Municipality of Corman Park and Saskatoon City Council.
- Sept. 2000 -
July 2004
- City of Saskatoon, City Planning Branch
Planner I, Local Area Planning
- ◆ Coordinated, facilitated and authored several Local Area Plans (comprehensive, long-term, neighbourhood-based plans);
 - ◆ Created and implemented dynamic frameworks for community involvement that facilitated decision-making, mutual trust, respect and commitment from multiple stakeholders;
 - ◆ Responsible for identifying and evaluating, demographic, social, economic, environmental and political factors influencing neighbourhood revitalizations; and,
 - ◆ Extensively analyzed existing bylaws, legislation and municipal policy locally, nationally and internationally that speak to redevelopment issues.
- Oct. 1997 -
August 2000
- City of Saskatoon, City Planning Branch
Planning Intern/Researcher
- ◆ Assisted with research for various planning related projects;
 - ◆ Prepared administrative reports for City Council and authored the Housing Type by Analysis and Age of Occupant Analysis; and,
 - ◆ Supervised the Student Planning Internship Program.

- May 1997 - August 1997 Town of Martensville
Planning Intern
- ◆ Initiated research to create a mixed use policy district;
 - ◆ Reviewed building information abstracts and performed housing inspections; and,
 - ◆ Reviewed building development permits and provided advice to the Town Administrator on land development matters.
- Jan 2004- On-going Prairie Wild Consulting Co.
Financial Director and Shareholder
- ◆ This is a company my partner and I grew to ensure communities are prepared for the future by providing comprehensive community-based plans, regional plans, zoning bylaws and related research and community-engagement services in areas such as housing, wellbeing, infrastructure management, environmental scans, indicator development, recreation and culture. Clients include all orders of government; community-based organizations, agencies, businesses and individuals. – visit prairiewildconsulting.ca for more information.

Professional Development

- 2013 Government of Saskatchewan, *Service Excellence*
 Johnson-Shoyama, Graduate School of Public Policy, *Dynamics of Public Policy Development*
- 2009 Government of Saskatchewan, *Management Fundamentals Program*
- 2007 Government of Saskatchewan, *Media Relations Training*
 SK Institute for Public Policy, *Negotiations for Policy Makers Workshop*
 Government of Saskatchewan/U of S, *Leadership Development Program*
- 2005 City of Saskatoon, *Facilitation and Consensus Development Training*
 City of Saskatoon, *Management Development Program*
- 2002 *Leadership Saskatoon Graduate*
 City of Saskatoon, *Supervision of Employees and Performance Management Training*
 City of Saskatoon, *Conflict Management Workshop*
- 2000 City of Saskatoon, *Conflict Resolution Workshop*
- On-going Canadian Institute of Planners, various workshops and courses related to regional, urban, rural and community Planning, engagement and related themes
- On-going Government of Saskatchewan, various workshops related to organizational development, management, service delivery and policy development

Awards and Conference Presentations

- ◆ Canadian Institute of Planners President's Award for Excellence in Planning, Co-Chair of the FutureForward Task Force (2016)
- ◆ Prairie Wild Consulting nominated as one of top 3 small businesses by the Saskatoon and Region Chamber of Commerce (2014)
- ◆ Recipient of the Premier's Award for Service Excellence (2013);
- ◆ Nominated for Distinguished Graduate Thesis Award, University of Saskatchewan (2013);
- ◆ Co-recipient of the Federation of Canadian Municipalities Sustainable Communities Award for Citizen Engagement (2005);
- ◆ Recipient of the United Way Schmeiser Spirit Award for Outstanding Leadership (2001);
- ◆ Northern Alberta Development Council, *Public Engagement Workshop*, March 2007;
- ◆ United Nations World Urban Forum, *Revitalization in an Developing Country: A Comparative between Saskatoon, Saskatchewan and Port of Spain, Trinidad and Tobago*, June 2006;
- ◆ Northern Alberta Development Council, North of 60 Challenge, *Engaging People Workshop*, March 2006;
- ◆ Community Development Society, *Creating Sustainable Communities, Sustainable Planning and Development*, November 2005;
- ◆ Canadian Institute of Planners, Annual Conference, *Local Area Planning in Gonzales, Trinidad & Tobago*, June 2005.

Additional Interests and Activities

- ◆ Member of the Canadian Institute of Planners (MCIP) and Professional Planners of Saskatchewan (PPS) (2000-present);
- ◆ Member of the Canadian Research Advisory Group for the Canadian Index of Wellbeing and co-author of the Democratic Engagement Domain research released January 26, 2010 (2008-present);
- ◆ Member of the Institute of Public Administrators of Canada (IPAC) (2008-present);
- ◆ Board of Examiners, Saskatchewan Professional Planning Institute (2005-present);
- ◆ Member of the Greater Saskatoon Chamber of Commerce
- ◆ Director of Meewasin Valley Authority Board(2008-2010);
- ◆ Lecturer, University of Saskatchewan (2008-present)
- ◆ Co-Chair, United Way Provincial Employee's Campaign with involvement since 2002;
- ◆ Long-standing volunteer member of the Saskatoon Heritage Society and Friends of the Forestry Farm House
- ◆ Member of the Nature Society and Partners for the Saskatchewan River Basin
- ◆ Member of Royal Canadian Legion #63
- ◆ Volunteer for the Saskatoon Centennial Celebrations (2005, 2006, 2007)
- ◆ Supporter of Great Places Saskatoon
- ◆ Avid cyclist, canoeist, fisher, cross-country skier, snow-mobiler, gardener, and general outdoor enthusiast who also loves the arts, theatre, music and dancing.